## Plan of Service Focus Group Session

# General Trustee Session @MHLS | April 16, 2011

### **Challenges & Issues:**

#### Funding

- o Funding concerns dominated the conversation.
- Much concern over the future of stable, sustainable funding for association and municipal libraries; general concern amongst all related to the tax cap
- Seeking strategies for passing votes
- Concern over reduced state funding to Systems resulting in increased costs locally for libraries
- Dealing with a history of underfunding
- o How to deal with tax payer fatigue?
- o How to do more with less?
- Increasing sense of competition for tax dollars.
- Making the case to patrons who live in one town but use another library
- How to respond to calls for consolidation
- Need for library finances to be handled professionally (bookkeeper/CPA)
- o Concerns about inadequate pay levels for staff
- How to balance capital campaigns/facility financing with pursuit of increases in operating budget
- Fundraising success is tied to good service; "good service" under strain due to budget and staffing constraints
- o Clear demand for more, but not clear support for budget increases.
- 414 libraries feel the support MHLS has provided to them to get their votes passed is vital to their success

#### Planning

- Long range planning is seen as critical to finding funding solutions
- o Interested in learning how to evaluate what truly "adequate" funding would be
- o How to evaluate which services should be kept/stopped?
- o Interested in library services/funding benchmark data to help make local decisions
- o Interested in learning how technology trends impact patrons' usage and needs
- How to deal with the gap between what the community is asking for and what the library can provide
- "We want to maintain the ability to constantly improve."

#### • Facilities

- Many libraries reported a lack of space and plans for expansion
- Seeking ways to make the most of the space they have
- o Dealing with financing for space is secondary to stabilizing operations
- Need to update the look of the library; more focus on user interaction with other users and staff; "more space for people"
- o Need for more electrical infrastructure

### Technology

o Higher demand for computers not being met

#### Outreach

- Seeking deeper/broader community buy-in and engagement; general ramping up of PR efforts; outreach was indicated as being rated within the top three goals of every library in the room
- "We don't know what we don't know"; need for more market research; how to collect significant data
- Seeking ways to reach non-users; concern that current efforts only reach people already convinced of the library's value
- Continuous need to educate the public about the library's funding and need for increases
- Looking for ways to convey value of libraries in current economic climate.
- Would like more engagement with younger generation
- Strengthen the library director's role as an advocate in the community on behalf of the library; director should use the board president as a partner to work on the relationship with municipal leaders
- Seeking ways to use technology to attract more public participation
- Would like to see more engagement with youth; strengthening of the consistent usage of the library from childhood into adulthood
- o How can neighboring libraries work together more / share services
- How to establish more community partnerships
- o How can the Friends Group be part of the outreach strategy

#### Board

- More time being spend on finances
- Some reports that it is more challenging to come to consensus at board meetings lately; Some trustees report feeling burned out from too much work on the board
- o Feeling that boards need to improve their own community connections/relations

#### • Trends

- o More people using the library on weekends exclusively
- More people are coming in with laptops

### What do you hope people are saying about the library

- Awesome & Energizing
- Want to come back
- Willing to talk to others about the library
- I want to check in with them on Facebook
- I love what the library is doing
- There are a lot of activities
- Not just books more
- Friendly welcoming place where they are very well served
- A great community resource
- A great friends group fun
- Free access to unlimited info.
- The center of the community not just resources, people and participation.

